

Module 4: Finances & Procurement

TEXAS DEPARTMENT OF AGRICULTURE

Things to consider:

What are the federal programs my food bank is operating?

What are my food bank's costs/expenses that I can charge to the CSFP?

Are these costs/expenses used to store, transport, and distribute CSFP?

What will be my direct charges to the CSFP?

What will I be charging indirectly to the CSFP?

Outline



I. Introduction



II. Administrative Funding/Claims For Reimbursement



III. Allowable and Unallowable Costs



IV. Direct and Indirect Cost

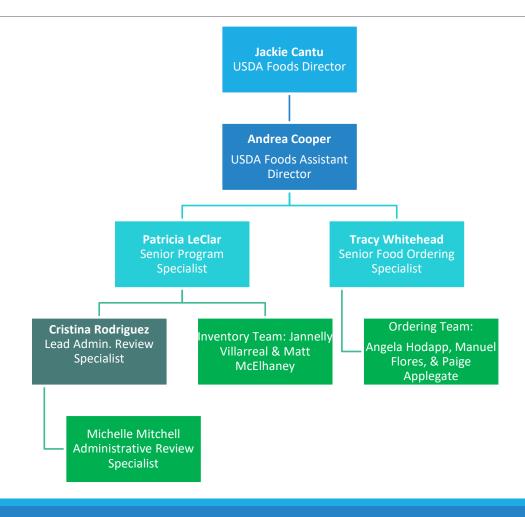


V. Procurement



Questions

Introduction: USDA Foods Team



Introduction: Program Management



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Administrative Funding



Congress appropriates funding for federal programs.



TDA receives Grant Award Documents (GADs) from USDA throughout the program year (PY) for CSFP due to the continuing resolution bill

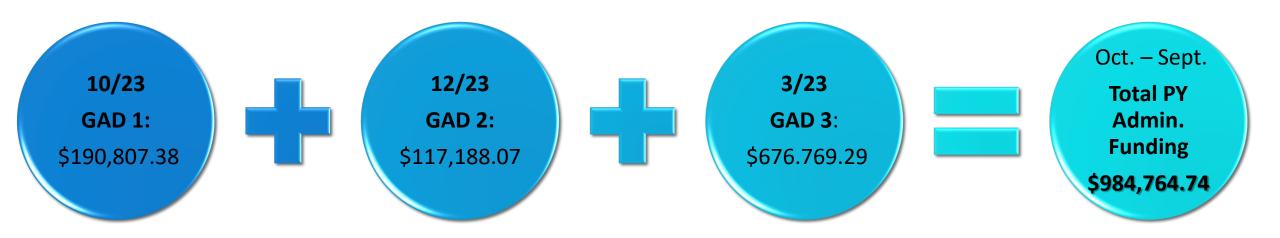


Each GAD gets allocated to each CE based off the CE's caseload.



Each CE will receive their allocated funding amount via email

Administrative Funding: GAD Sample



*Best Practice: Each CE should be tracking their allotted funding amount.

Administrative Funding: Claims for Reimbursement

01

TDA reimburses CEs for their actual, allowable costs of storing, transporting, and distributing USDA Foods, as administrative funds are available. 02

Monthly reimbursement claims must be entered into TX-UNPS in a timely manner.

03

TDA recommends monthly claims be submitted no later than 60 days after the claim month has ended. 04

All claims must be submitted no later than November 29 of the following PY.

Administrative Funding: Claims for Reimbursement

- Submit Claims via TXUNPS
- Ensure your finance staff has a TXUNPS username
- General Information: Obtain data from your program staff (only need to fill out #1 & #6)
- -Reimbursable Costs: #7 through #13 will be filled out based on your monthly reimbursable worksheet

Co	mmodity Supplemental Food Program (CSFP)	
Ge	neral Information		
1.	Number of Sub-Agencies:	51	
2.	Participating Infants (0 thru 3 mos.):	0	
3.	Participating Infants (4 thru 11 mos.):	0	
4.	Participating Children (1 thru 5 yrs.):	0	
5.	Participating Pregnant/Breastfeeding Women:	0	
6.	Participating Elderly:	2,947	
Re	imbursable Costs		
7.	Staff:	\$33,518.77	
8.	Facilities:	\$2,573.15	
9.	Equipment:	\$1,252.93	
10.	Transportation:	\$4,260.17	
11.	Outreach:	\$0.00	
12.	Nutrition Education:	\$0.00	
13.	Other (explain/itemize):	\$22,470.49	
	Supplies, conference and travel		
14.	Total CSFP Costs:	\$64,075.51	
	Approved Reimbursement Amount:	\$28,737.28	

Administrative Funding

Round	Date	GAD	Amount	Claim Month	Claim	n Payment	Balance
Round 1	10/6/2022	\$	190,807.38				\$ 190,807.38
				Oct-22	\$	87,288.67	\$ 103,518.71
				Nov-22	\$	61,865.01	\$ 41,653.70
Round 2	1/5/2023	\$	117,188.07				\$ 158,841.77
				Dec-22	\$	39,295.75	\$ 119,546.02
				Jan-23	\$	59,092.50	\$ 60,453.52
Round 3	2/22/2023	\$	676,769.29				
				Administrative Funding Balance Total			\$ 737,222.81

The \$737,222.81 will be reallocated to another CE

Administrative Funding: Claims for Reimbursement Recap

Current PY Claims

 CE submits their current PY claims for reimbursement in TXUNPS from October – September

Reimbursement

• TDA reimburses each CE's monthly claims up to their total GAD monies.

End of November

• TDA will close out all claims, CEs may no longer amend their previous PY claims

If you don't use it, you will lose it

• CEs that did not use their total GAD/administrative funding allotment, will get it reallocated to CEs with a balance

Allowable Costs:

1

Reasonable & Necessary

2

Allocable & Consistent

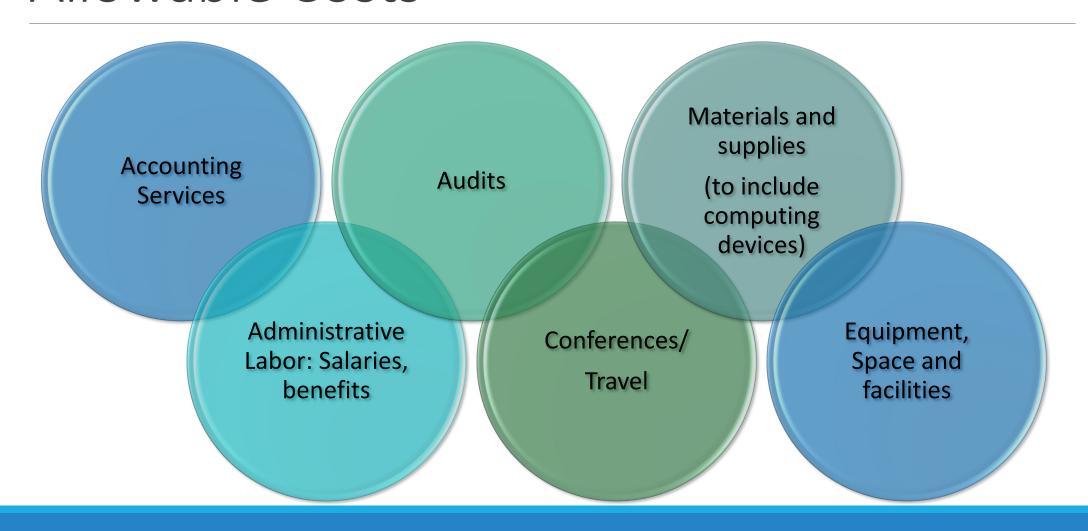
3

Adequately documented

4

Not be included as a cost or used to meet cost sharing/matching requirements of any other Federal award in current or prior PYs

Allowable Costs



Unallowable Costs



Food Bank A is having an agency conference and CSFP topics are covered.



Lunch and snacks were purchased for staff and attendees.



Are these costs allowable or unallowable to the federal programs?

Allowable

Food Bank B purchases coffee & cups for staff to use in their break room.



These items are used and consumed by all food bank staff daily.



The CFO may charge the coffee and cups to CSFP.

The CSFP Agency
Director used their
vehicle to travel &
conduct a site
monitor.



The Agency Director lost their mileage form.



The CFO trusts the agency director & charges the mileage to CSFP. Is this allowable?

A CSFP agency manager uses their personal cell phone for work.



The food bank gives the employee a stipend of \$55/month



Are these costs allowable or unallowable to the federal programs?

The Food Bank is having a staff appreciation day



\$10.00 Starbucks
Gift Cards were
purchased for the
employees



The gift cards can be charged to the CSFP.

Direct & Indirect Costs

Direct Costs

Identified as allowable expenses that can be fully traced to meet a specific goal for the federal program.

Allowable expenses may be charged at a rate of 100% to the federal program

Example: Boxes used for CSFP purposes only.

Direct Costs

CSFP boxes

Tablets for CSFP use only

Hot spots for CSFP use only

Nutrition Education for CSFP use

Transportation fuel for CSFP only

Salaries for CSFP staff only

Link2Feed/Oasis if only using for CSFP

Indirect Costs

Allowable Costs incurred for the purpose of multiple programs

This methodology entails applying a calculated indirect cost rate (i.e., pound distributed method)

Example: Boxes used for TEFAP & CSFP



Utilities & Facilities (pest control, water, energy, equipment maintenance)

Indirect Cost Examples



Warehouse Salaries (forklift drivers, warehouse managers, Drivers)



Finance & program staff

Indirect Costs: Methodologies

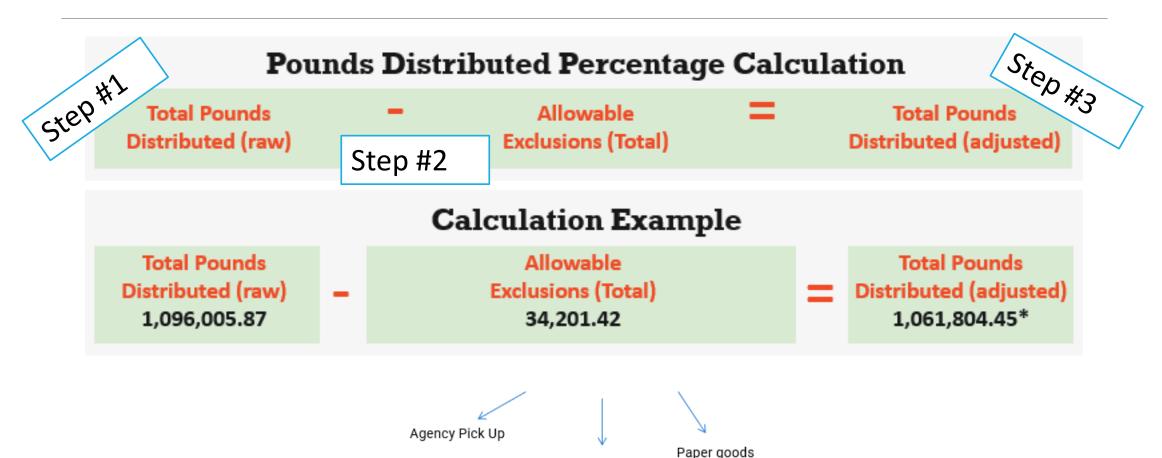
Must utilize an indirect cost/prorated rate

Pounds Distributed, square footage

Must be consistent within all cost categories. *Exception:
Salaries

Salaries: CEs may use a time study to determine percentage of time staff is working on a specific program. Must be Updated at least annually.

Indirect Cost: Pounds Distributed



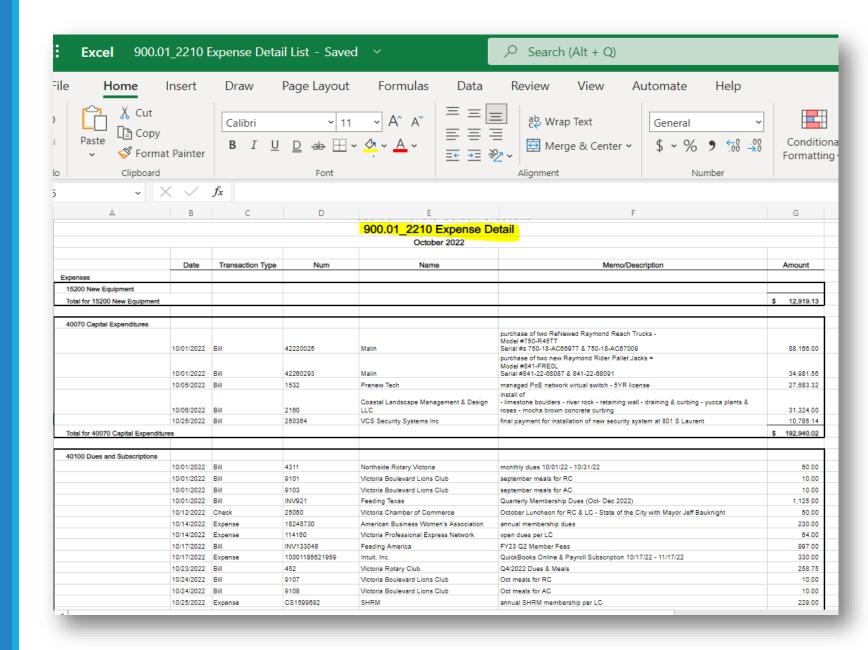
Pet Food

Use the Pounds	Distributed Meth	nod to Dete	ern	nine Indirect Cost Rates		
Il a report to show total number of pound	s distributed from CE- by	food type		4) Determine the Indirect Cost Rates associated with a USDA Foods to TEFAP		
Pounds Distributed R	eport			Food Type	Weight	Percent of Adjusted Total
TEFAP Pounds	704,371		-	TEFAP Pounds	704,371	2
CSFP Pounds	86,822			CSFP Pounds	86,822	
Kids Café	-		,	Donated/Other Pounds to TEFAP Agencies	100252	5
Agency Retail Pickup	612,747			Donated/Other Pounds to non-TEFAP Agencies	100252	5
Non-Food	3,024			Adjusted Total	2,796,243	10
Donated/other pounds	2,005,050					
Raw Total	3,412,014					
Determine the number of pounds CEs are Allowable Exclusio		tne total				
Kids Café	ns _					
Agency Retail Pickup	612,747					
Non-Food	3,024					
Total Allowable Exclusions	615,771					
270.00.0	0-0), 12					
3) Remove the allowable exclusions to	calculate the adjusted to	tal				
Adjusted Total						
= Raw Total- Allowable Exclusions						
(1,456,740)-(28,221)=	2,796,243					
	,					

Indirect Cost: Expense Detail Example

CEs enters direct +
indirect costs on an
Expense Detail/Journal
Entries Report

TDA reviews during Administrative Reviews



Indirect & Direct Cost:
Reimbursable
Worksheet
Example

			Total	CSFP	TEFAP	Non-USDA
1.	Storage Facilities			3.10%	25.19%	71.71%
	a.	Depreciation	43, 105. 15	1,338.39	10,858.15	30,908.61
	b.	Utilities	23,107.99	717.49	5,820.88	16,569.62
	C.	Pest Control	0.00	0.00	0.00	0.00
	d.	Trash removal	2,051.91	63.71	516.87	1,471.33
	e.	Building Maintenance	7,276.53	225.93	1,832.95	5,217.65
	f.	Off-site storage	0.00	0.00	0.00	0.00
	g	Liability Insurance	0.00	0.00	0.00	0.00
	Total Facilities:		75,541.58	2,345.52	19,028.85	54,167.21
2	Equipment					
	a.	Telephones and pagers	301.25	9.35	75.88	216.02
	b.	Copier	0.00	0.00	0.00	0.00
	C.	Equipment Maintenance	33,288.14	1,033.58	8,385.25	23,869.31
	d.	WH Equipment Depreciation	17,086.65	530.53	4,304.11	12,252.01
	е.	Other: (CSFP Boxes/Supplies)	0.00	0.00		n/a
	Total Equipmen		50,676.04	1,573.46	12,765.24	36,337.34
				,		
3	Salaries					
	a.	Agency Relations	20, 288. 30	13,729.51	6,558.79	n/a
	b.	Warehouse Operations	23, 289. 16	3,000.12	20,289.04	n/a
	C.	Drivers	17,910.21	5,746.92	12,163.29	n/a
	d.	Volunteer Coord.	7,532.05	3,373.33	4,158.72	n/a
	e.	Allowable Overtime	3,077.31	964.92	2,112.39	n/a
	f.	Othertemps	0.00	0.00	0.00	0.00
	Total Salaries:		72,097.03	26,814.80	45,282.23	0.00
4	Transportation					
	a.	Commercial Freight	0.00	0.00	0.00	0.00
	b.	Gas & Oil	41,748.11	1,296.26	10,516.31	29,935.54
	c.	Truck Maintenance	23,415.45	727.04	5,898.33	16,790.08
	d.	Vehicle Insurance	0.00	0.00	0.00	0.00
	e.	Vehicle Depreciation	26,719.44	829.63	6,730.60	19,159.21
	f.	Employee Mileage (Agency Relations)	15,120.53	469.49	3,808.85	10,842.19
	g.	Truck Lease	10,420.83	323.56	2,625.00	7,472.27
	h.	Other - Truck Rental	7,710.00	239.39	1,942.14	5,528.47
-	Total Transpor	tation:	125,134.36	3,885.37	31,521.23	89,727.76
	Outreach					
	a.	CSFP Specific Outreach	n/a	0.00	n/a	n/a
-						
				0.00	0.00	0.00
-	Total Outreach	<u>:</u>	0.00	0.00	0.00	0.00
	Total Outreach		0.00	0.00	0.00	0.00

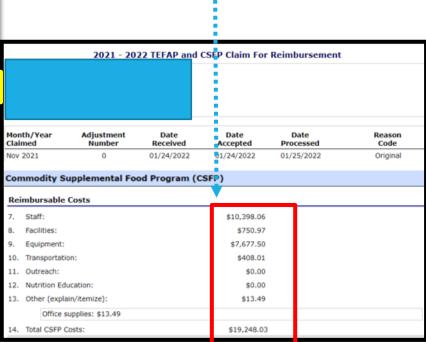
Indirect Cost: Worksheet & Claims Example

Please submit CE's Claim for Reimbursement Calculator

Outlines cost categories & totals. Should match the CE's TXUNPS' Claims for Reimbursement.

CE's worksheet totals must match what is entered into TXUNPS.

	CSFP						
	CLAIM FOR	REIMBURS	MEN	T WORKSH	4EE		
		Nov-21			Т		
TOTAL ALLOWABLE DISTRIBUTION		583,507					
CSFP DISTRIBUTION		70,972					
% CSFP		12%		0.1	2		
	TOTAL		CSF				
				129	/6		
FACILITIES*				100.0			
Heating	\$		\$	180.21			
Electricity	\$		\$	419.90			
Water & sanitation	\$	1,257.19	\$	150.88	5 \$	4	
TOTAL	\$	6,258.10	\$	750.97	, 1		
					+		
EQUIPMENT** Equipment Repair (100%)	TOTAL		% S		\perp		
boxes (100%)	S	7,247.97	S	7.247.97	,		ab /2/
tracking software (Link2Feed) (100%)	\$		\$	280.00			th/Year
texting service (Zip Whip) (100%)	\$		\$	105.53		Clair	
	s		\$	20.00		Nov 2	2021
other technology (Internet hotspots)	9	20.00	\$	20.00	'		
technology purchase					+	Con	nmodity S
safety			\$	-			
security			\$ \$			Dei	mbursable
warehouse maintenance	e	24.00		24.00	1	Kell	moursable
product/warehouse supplies (100%) TOTAL	S		\$	7,677.50		7.	Staff:
IVIAL	9	1,011.00	9	1,011.00			Facilities:
		_				8.	racilities:
					4	9.	Equipment:
			,				Equipment:
				1,519.53			Equipment: Transportation
				24.73	3	10.	Transportation
				24.73 40.38	3 3	10. 11.	Transportation
				24.73	3 3	10. 11.	Transportation
				24.73 40.38	3 3 2	10. 11. 12.	Transportation Outreach: Nutrition Edu
				24.73 40.38 3,442.33 634.36 29.56	3 3 2 3 5	10. 11. 12.	Transportation Outreach: Nutrition Edu Other (expla
				24.73 40.38 3,442.33 634.36	3 3 2 3 5	10. 11. 12.	Transportation Outreach: Nutrition Edu
(Laneta Six-admin (24%)	\$	4,038.45	9	24.73 40.38 3,442.33 634.36 29.56	3 3 2 5 5	10. 11. 12. 13.	Transportation Outreach: Nutrition Edit Other (explain Office s
	8		9	24.73 40.36 3,442.32 634.36 29.56 2,884.60	3 3 2 5 5 5 0	10. 11. 12. 13.	Transportation Outreach: Nutrition Edu Other (expla
Laneta Six-admin (24%) vvniuriey vvaue-agcy reiauonis (20%) TOTAL		0,410.40		24.73 40.36 3,442.32 634.36 29.56 2,884.60 969.23	3 3 2 3 5 5 5 0	10. 11. 12. 13.	Transportation Outreach: Nutrition Edit Other (explain Office s
vvinurey vvaue-agcy relations (2076) TOTAL	\$	33,551.62	\$	24.73 40.38 3,442.32 634.36 29.56 2,884.60 969.23	3 3 2 3 5 5 5 0	10. 11. 12. 13.	Transportation Outreach: Nutrition Edit Other (explain Office s
VYINITIES VVAICE-agey relations (20%) TOTAL TRANSPORTATION**	٥	33,551.62	φ \$ %	24.73 40.38 3,442.32 634.36 29.56 2,884.60 969.23	3 3 2 3 5 5 5 0	10. 11. 12. 13.	Transportation Outreach: Nutrition Edit Other (explain Office s
venimey veaue-agcy relations (20%) TOTAL TRANSPORTATION** Freight (100%)	\$	33,551.62	\$ \$ %	24.73 40.38 3,442.32 634.36 29.56 2,884.60 969.23	3 3 2 3 5 5 5 0	10. 11. 12. 13.	Transportation Outreach: Nutrition Edit Other (explain Office s
Viniting viade-agcy relations (20%) TOTAL TRANSPORTATION** Freight (100%) Vehicle Maintenance (100%)	o \$ TOTAL	33,551.62	φ \$ % \$	24.73 40.38 3,442.33 634.36 29.56 2,884.66 969.23 603.36	3 3 3 2 3 5 5 0 3 3 8	10. 11. 12. 13.	Transportation Outreach: Nutrition Edit Other (explain Office s
TRANSPORTATION** Freight (100%) Vehicle Maintenance (100%) Vehicle Fuel (100%)	\$	33,551.62	\$ \$ %	24.73 40.38 3,442.32 634.36 29.56 2,884.60 969.23	3 3 3 2 3 5 5 0 3 3 8	10. 11. 12. 13.	Transportation Outreach: Nutrition Edit Other (explain Office s
TRANSPORTATION** Freight (100%) Vehicle Fuel (100%) Vehicle license (100%)	o \$ TOTAL	33,551.62 33,551.62 408.01	φ \$ % \$	24.73 40.38 3,442.33 634.36 29.56 2,884.66 969.23 603.36	3 3 5 2 2 5 5 5 5 0 3 3	10. 11. 12. 13.	Transportation Outreach: Nutrition Edit Other (explain Office s
TRANSPORTATION** Freight (100%) Vehicle Maintenance (100%) Vehicle Fuel (100%)	TOTAL \$	33,551.62 3408.01	* \$ % \$ \$ \$	24.73 40.38 3,442.33 634.36 29.56 2,884.66 969.23 10,398.06	3 3 5 2 2 5 5 5 5 0 3 3	10. 11. 12. 13.	Transportation Outreach: Nutrition Edit Other (explain Office s
TRANSPORTATION** Freight (100%) Vehicle Maintenance (100%) Vehicle Ricense (100%) Vehicle Ricense (100%)	TOTAL \$	33,551.62 3408.01	* \$ % \$ \$ \$	24.73 40.38 3,442.33 634.36 29.56 2,884.66 969.23 10,398.06	3 3 5 2 2 5 5 5 5 0 3 3	10. 11. 12. 13.	Transportation Outreach: Nutrition Edit Other (explain Office s
TRANSPORTATION** Freight (100%) Vehicle Maintenance (100%) Vehicle Fuel (100%) Vehicle	TOTAL \$	33,551.62 33,551.62 408.01 408.01	% \$ \$ \$ \$ \$ \$ \$	24.7; 40.3; 3,442.3; 634.3; 29.5; 2,884.6; 969.2; 603.3; 10,398.0; 408.0;	33 3 3 2 2 3 3 5 5 5 1 1	10. 11. 12. 13.	Transportation Outreach: Nutrition Edit Other (explain Office s
TRANSPORTATION** Freight (100%) Vehicle Maintenance (100%) Vehicle Fuel (100%) Venicle incense (100%) OUTREACH*** NUTRITION EDUCATION**	TOTAL \$	33,551.62 408.01 408.01	* \$ % \$ \$ \$	24.73 40.38 3,442.33 634.36 29.56 2,884.66 969.23 10,398.06	3 3 3 2 2 3 3 5 5 5 5 5 7 7 7 8 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	10. 11. 12. 13.	Transportation Outreach: Nutrition Edit Other (explain Office s



Indirect Cost Salaries: Time Study

Food Bank - Week View Timesheet

Timesheet for:					Timesheet for: Monday, October 21, 2019 to					Saturday, Octob	er 26, 2019	menet exe	
WEEK 4	Empl	oyee Name: Job Title:	Agency Relat	tions			Rimesheet Approver Standard Pay Rate		\$0.00				
Date	Task #1	Hours	T 43	House	Task #3	Hours	Task#4	Hours	Task #5	Hours	Task #6	Hours	TOTAL
10/21/2019	CSFP Distrubution	0.50	CSFP Distrubution	1.00									1.50
								and the second section of the second					3.00

Date	Task #1	Hours	TOSA 114	Hours	Task #3	Hours	Task#4	Hours	Task #5	Hours	Task #6	nours	TOTAL
10/21/2019	CSFP Distrubution	0.50	CSFP Distrubution	1.00									1.50
10/22/2019	TEFAP Logistics	3.00				S VID-WAY			A Line of the Committee	THE THURSDAY			3.00
10/23/2019													0.00
10/24/2019	CSFP Distrubution	8.00				A DECEMBER OF A PROPERTY OF	William Seculiary					Service and	8,00
10/25/2019	CSFP Distrubution	7.50	TEFAP Prop Work	0.50									8.00
10/26/2019					NAME OF BLUE	MALESTER)		(i) Manageria	en distribute la	POLITICAL PLANT			0.00
10/27/2019													0.00
		alomo a a a a a a a a a a a a a a a a a a									Total Ho	UTS	20.50

Employee signature:

10/26/2019

Manager signature:

Date:
10/26/2019

TEFAP: 3.5 CSFP: 17

Indirect Cost: Salaries- Time Study

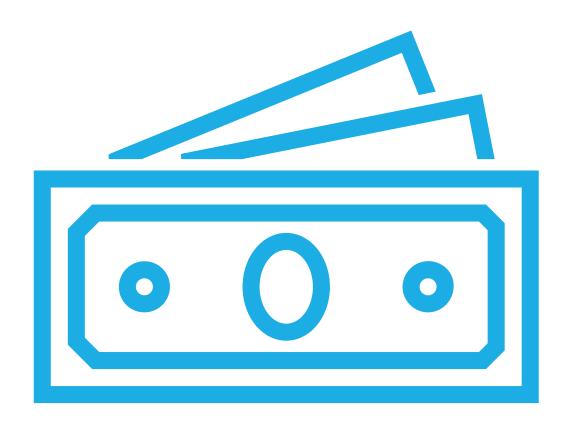
Week	From	To	Task 1 Hours	Task #2 Hours	Task #3 Hours	Task#4 Hours	Task #5 hours	Task #6 Hours	TOTAL	
Week 1	9/30/2019	10/5/2019	12.00	0.50	1.00	0.00	0.00	0.00	13.50	
Week 2	10/7/2019	10/12/2019	5.50	4.00	0.00	0.00	0.00	0.00	9,50	
Week 3	10/14/2019	10/19/2019	13.60	3.00	0.00	0.00	0.00	0.00	16,50	
Week 4	10/21/2019	10/26/2019	19.00	1.50	0.00	0.00	0.00	0.00	20.50	
Week 5	10/28/2019	11/2/2019	8.00	2,00	0.00	0.00	0.00	0.00	8.00	
							Monthly T	otal Hours	68.00	

LUIC DE GLAIMS

TEFAP: 22.5 CSFP: 45.5

- Individually, combine all Program hours (i.e., CSFP hours
- Divide each by 184 hours (total working hours in October)
- TEFAP: 22.5/184 = 12.22%
- CSFP: 45.5/184= 24.72%

Procurement



Procurement Policy

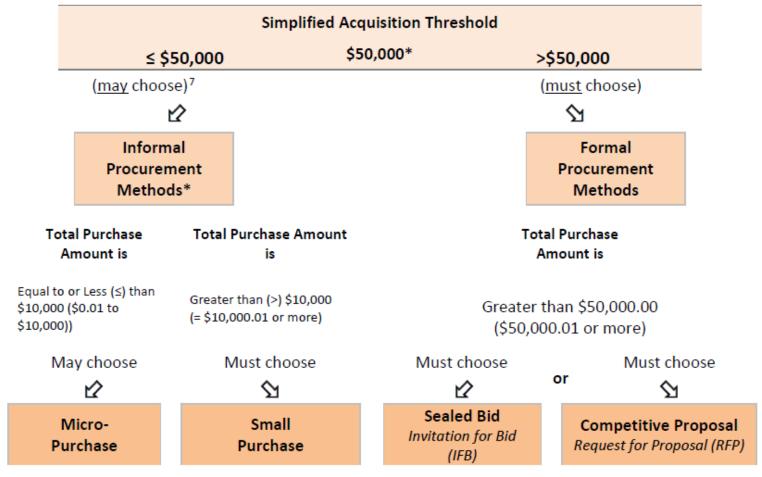
CEs must maintain a financial management system that provides accurate, current, and complete disclosure of the financial status of its CSFP operations.

CEs are required to develop a written procurement procedure that includes all procurement methods, criteria for evaluating bids/proposals/quotes

Must Include Bid Protest Procedure

CEs must establish a written code of standards of conduct

Overview of Procurement Methods



^{*}While a CE is not required to follow formal procurement methods for purchases that do not exceed \$50,000, a CE may choose to use a formal procurement method.

Informal Methods: Micro Purchase

Micro-purchase is the acquisition or purchase of goods and/or services that have an aggregate cost that does not exceed \$10,000.

A formal cost analysis is not required when a CE uses the micro-purchase method.

- The CE must have a method to document that the cost of the good and/or service is reasonable. Acceptable documentation includes, but is not limited to:
- Newspaper advertisements from various suppliers/vendors
- Online advertisements from various suppliers/vendors
- Documentation of phone quotes from various suppliers to include the following:

Informal Methods: Small Purchase



An aggregate cost that is greater than \$10,000 and less than or equal to \$50,000.



Requires CEs to obtain at least three price quotations from an adequate number of qualified sources.

Formal
Methods:
Competitive
Sealed Bids
(Invitation for Bids)

An aggregate amount that exceeds the small purchase threshold, or \$50,000, CEs are required to follow formal procurement procedures.

Bids are publicly solicited, using an Invitation for Bid (IFB), and are formally advertised to the general public.

Bids must be solicited from an adequate number of known suppliers, providing them sufficient response time before the date set for opening the bids.

Formal Methods: Competitive Sealed Bids (Invitation for Bids)

The IFB will include:

- any specifications and pertinent attachments, and
- must define the items or services for the contractor/bidder to properly respond;

Bids will be opened publicly at the time and place prescribed in the invitation for bids;

A firm fixed-price contract award will be made in writing to the lowest responsive and responsible bidder.

When specified in bidding documents, factors such as discounts, transportation costs, and life cycle costs must be considered in determining which bid is lowest.

Any or all bids may be rejected if there is a sound, documented reason.

Formal Methods: Request for Proposal (RFP)/Competitive Proposal An aggregate amount that exceeds the small purchase threshold, or \$50,000, CEs are required to follow formal procurement procedures.

Competitive proposals are used when the conditions are not appropriate for the use of competitive sealed bids, such as when several factors are of equal or greater importance than price.

CEs following this procurement method must ensure the following conditions are met: Be publicized, Identify all the evaluation factors and their relative importance, be solicited from an adequate number of qualified sources (e.g., more than one vendor must submit an offer)

Formal Methods: Request for Proposal (RFP)/Competitive Proposal The CE must have a written method for conducting technical evaluations of the proposals received and for selecting vendors.

A firm fixed-price contract or a cost-reimbursable contract will be awarded to the proposal that is most advantageous to the program, with the price and other factors considered. RFPs are generally more qualitative in nature.

The price must be the primary consideration when awarding a contract; however, a contract may be awarded to a proposal that is not the lowest in price.

In addition to price, the following factors may be considered: technical expertise, experience, years in business, marketing capabilities, etc.

Noncompetitive Procurement Method: Inadequate Competition Procurement by a non-competitive method is an appropriate method of procurement when one or more of the following circumstances apply:

Inadequate Competition

Sole Source

Public Emergency or Unexpected Emergency Situation Noncompetitive Procurement Method: Inadequate Competition

Inadequate Competition- After the CE has actively and appropriately attempted to solicit offers from multiple sources for a good/service, but the number of offers was less than expected.

Does not need TDA approval to award a bid

Ensure proper documentation is retained

Noncompetitive Procurement Method: Sole Source The good or service is only available from a single supplier/manufacturer/distributor.

Requires TDA approval

CE must verify the good/service can only be procured by a single source.

Noncompetitive Procurement Method: Public Emergency/ Unexpected Emergency Situation

Will not permit a delay resulting from the additional time required for a competitive solicitation for the good and/or service.

Requires TDA approval

CE must verify the good/service can only be procured by a single source.

To request approval to use a non-competitive method during an emergency, the CE must submit the Emergency/Sole Source Procurement Request Form found on the SquareMeals.org website.

RECAP:



How much administrative funding do I have to operate the CSFP for this current PY? *Refer to GADs sent by TDA.



Am I claiming allowable expenses to the CSFP? Are these costs/expenses used to store, transport, and distribute CSFP?



What methodologies am I utilizing for my indirect cost rate and salaries?



Does my procurement policy incorporate the procurement methods, correct aggregate thresholds, bid protest procedures, evaluation criteria, methods for awarding the contract?



Questions?

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mail:

U.S. Department of Agriculture Office of the Assistant Secretary for Civil Rights 1400 Independence Avenue, SW Washington, D.C. 20250-9410;

fax: (202) 690-7442; or email: program.intake@usda.gov.

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